

RESOLUTION NO. 2015-_____

A RESOLUTION AWARDED A CONTRACT TO TRIAD ASSOCIATES, VINELAND, NJ, FOR GRANT CONSULTING SERVICES FOR THE COMMUNITY DEVELOPMENT BLOCK GRANT/HOME PROGRAMS, IN THE AMOUNT NOT TO EXCEED \$30,000.00.

WHEREAS, the City of Vineland has heretofore advertised for proposals for Grant Consulting Services to provide Technical Assistance for the Community Development Block Grant/HOME Programs; and

WHEREAS, the Requests were sent to several vendors, published on the City's official website and in the City's official newspaper; and

WHEREAS, two (2) proposals were received and referred to the Acting Director of the Community Development Program for evaluation and recommendation; and

WHEREAS, it has recommended that a contract for the required services be awarded to Triad Associates, Vineland, NJ, based upon the proposal received, pursuant to a fair and open process; and

WHEREAS this contract is awarded in an amount not to exceed \$30,000.00 for specified services, for the period which shall run concurrently with the City's Program Year (July 1 to June 30) and be effective for a three (3) year period beginning July 1, 2015; and

WHEREAS, the availability of funds for said Contract to be awarded herein have been certified by the City Comptroller; and

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Vineland that said contract for Grant Consulting Services to provide Technical Assistance for the Community Development Block Grant/HOME Programs, be awarded to Triad Associates, Vineland, NJ, based upon the proposal received, pursuant to a fair and open process, in the amount not to exceed \$30,000.00 for the period which shall run concurrently with the City's Program Year (July 1 to June 30) and be effective for a three (3) year period beginning July 1, 2015.

Adopted:

President of Council

ATTEST:

City Clerk

**REQUEST FOR RESOLUTION FOR CONTRACT AWARDS
UNDER 40A:11-5 EXCEPTIONS
(PROFESSIONAL SERVICES, EUS, SOFTWARE MAINTENANCE, ETC)**



September 9, 2015

(DATE)

1. Service (detailed description): Technical Assistance with HUD, HOME Investment Partnership & Community Development Block Grant (CDBG)

2. Amount to be Awarded: Not to Exceed \$30,000.00

- Encumber Total Award
- Encumber by Supplemental Release

3. Amount Budgeted: \$ 30,000

4. Budgeted: By Ordinance No. _____
Or Grant: Title & Year HOME & CDBG FY15

5. **Account Number to be Charged: 005-0-00-75-7722-2-, 5730190 & 5721471

6. Contract Period: July 1, 2015 - June 30, 2016, effective for a 3 year period * 15,000 each acct.


7. Date To Be Awarded: October 1, 2015

8. Recommended Vendor and Address: TRIAD Associates
1301 W Forest Grove Rd Vineland, NJ

9. Justification for Vendor Recommendation:(attach additional information for Council review)
TRIAD has been performing these and other services for the City of Vineland for nearly 40 years. Along with familiarity of our program, their staff are current with HUD rules, regulations and reporting requirements.

- Non-Fair & Open (Pay-to-Play documents required)
- Fair & Open: How was RFP advertised? Vld Daily Journal & web site

10. Evaluation Performed by: Ken Heather

11. Approved by:  _____

12. Attachments:
 Awarding Proposal
 Other: _____

- Send copies to:
Purchasing Division
Business Administration



** If more than one account #, provide break down

RECEIVED

JUL 01 2015

CITY OF VINELAND
BUSINESS ADMIN.

REQUEST FOR PROPOSALS
GRANT CONSULTING SERVICES
CDBG/HOME
JUNE 30, 2015

	TRIAD ASSOCIATES 1301 W. FOREST GROVE RD VINELAND, NJ 08360	BRUNO ASSOCIATES, INC. 1373 BROAD STREET SUITE 304 CLIFTON, NJ 07013
Proposal Summary	YES	YES
Proposal Checklist	YES	YES
Acknowledgement Receipt of Addenda	YES	YES
Non-Collusion Affidavit	YES	YES
Affirmative Action	YES	YES
Stockholder Disclosure Certification	YES	YES
Business Registration Certificate	YES	YES
Disclosure of Investment Activities in Iran	YES	YES
1) Cost Breakdown for Individual Services:		*
a) Preparation of Annual Action Plan update to 5-Year Consolidated Plan	\$6,400.00	\$35,000.00
b) Preparation of Consolidated Annual Performance Report	\$6,100.00	\$7,500.00
c) Preparation of Environmental Review Record	\$5,900.00	\$7,500.00
2) Hourly Rates for additional services	\$140.00	Additional Services are all inclusive of the annual rate

Packages also sent to the following:

Birdsall Services, Group
Solix, Inc.
IMS

* The price quote listed above is based upon an annual rate and shall not exceed \$50,000 during the one-year period

RESPONSE TO REQUEST FOR PROPOSALS:

**Professional Grant Consulting Services
Community Development Block
Grant/HOME Program**

Submitted to:

City of Vineland, NJ

June 30, 2015

PREPARED BY:

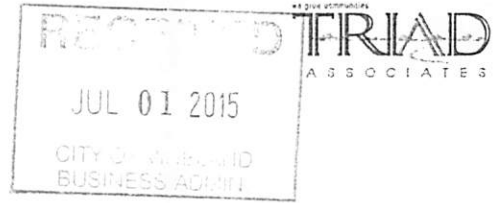
we grow communities

TRIAD

A S S O C I A T E S

TABLE OF CONTENTS

Introduction	1
Background and Qualifications	3
Capacity: Triad’s Approach to Managing existing CDBG Funds and Exploring New Opportunities	4
Key Personnel to be Assigned to Vineland	5
Familiarity with the Region	7
Client Contacts for References	7
Scope of Services	8
Cost Proposal	11
Appendices	
Resumes	
Grants Approved and Studies Completed 2000-2015	
Insurance Certificate	
New Jersey Business Registration Certificate	
Required Documents	
Proposal Checklist	
Proposal Summary form	
Acknowledgement of Receipt of Addenda	
Non-Collusion Affidavit	
Stockholder Disclosure Certification	
EEO/Affirmative Action Compliance Notice	
Disclosure of Investment Activities in Iran	



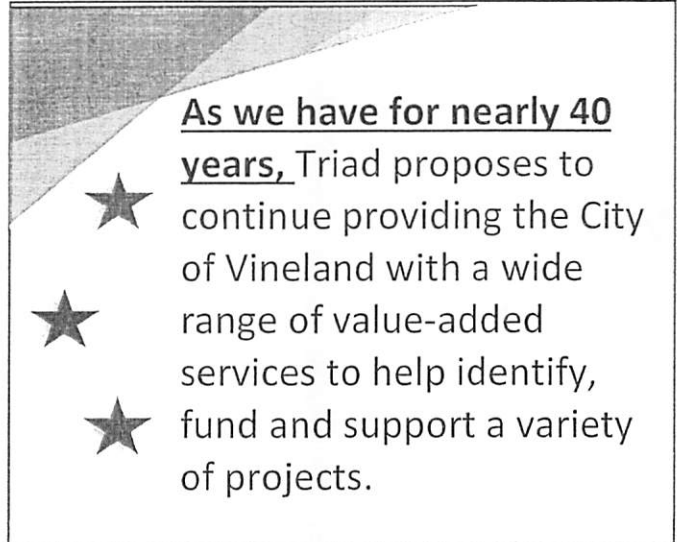
INTRODUCTION

TRIAD Associates, with its Headquarters in Vineland, New Jersey, is pleased to present this proposal to the City of Vineland for professional consulting services related to the City's Community Development Block Grant (CDBG) and HOME Programs.

Since 1978, Triad Associates has helped communities throughout this region, including Vineland, with strategic visioning, planning, funding solutions, implementation and management of projects. Our work has enabled us to secure in excess of \$800,000,000 in financing to support various community and economic development projects.

As we have for nearly 40 years, Triad proposes to continue providing the City of Vineland with a wide range of value-added services to help identify, fund and support a variety of projects. These services include:

- **CDBG/HOME.** Triad can offer technical advice and assistance in developing policy planning and management capacity to carry out and monitor activities necessary for effective planning and implementation of Community Development Block Grant (CDBG) and HOME Investment Partnership Programs. Triad has represented the City of Vineland in preparing CDBG applications and securing and managing this important grant resource since the inception of the CDBG Program in 1974.
- **Relocation, Acquisition and Property Management Services.** Many times, one of the more difficult impediments to moving a large project forward is the need to relocate businesses or residences that may be in the designated project area. Triad has many years of experience relocating people and businesses for a range of redevelopment projects, including the large Center City Community School project in Vineland. This expertise can shave months off the project timeline!
- **Public/Private Leveraging.** Triad can assist in developing strategies that can lead to creative financing models and private sector partnerships designed to stimulate private investment and encourage public/private agreements and leveraging of funds.
- **Housing.** Triad can help your community achieve New Jersey Affordable Housing compliance and develop affordable housing. Triad also can provide affordable housing management services. We have extensive experience working with non-profit and private sector development entities, housing authorities, redevelopment agencies, municipal governments and county governments



in a variety of housing rehabilitation and development programs. Triad has assisted in the development of more than 1,000 units of affordable housing in Pennsylvania and New Jersey.

- **Grant Writing.** Triad can identify an inventory of current State and Federal funding sources that can be used to leverage community funds and enhance the implementation of projects. In addition to uncovering appropriate opportunities, Triad has considerable expertise in the preparation, submission and successful implementation of grant applications.
- **Project Pro-Forma.** Where you need assistance to develop a pro-forma that defines the details of a project's cost and operation, Triad can provide the expertise necessary to guide the development of the document.
- **Strategic Planning.** Triad can assist in developing a Strategic Plan that would outline the City's current and anticipated projects and funding needs and develop a protocol for implementing and funding those projects.

These are just a few of the ways that Triad Associates has and proposed to apply its community and economic development skills to leverage public and private resources that will enable the City to meet its goals. Our staff is well trained in public administration, communication and consensus building. We know how to work with political leaders, planners and public agencies.

As part of the requirements set forth in the RFP, Triad Associates will demonstrate its capacity and expertise in the following areas:

- A. Preparation of the Annual Action Plans
- B. Preparation of the Annual Performance Reports
- C. Preparation of Environmental Review Records
- D. Compliance with Citizen Participation
- E. Advice and Assistance in carrying out specific program activities, including compliance with HUD regulations
- F. Providing updates on all federal statutes, circulars, Executive Orders and regulations
- G. Provision of technical assistance in connection with implementation of the Vineland's CDBG and HOME programs and related programs including economic development and housing activities
- H. Revisions to the City's Five Year Consolidated Plan as needed
- I. Identification of alternate funding sources for housing and community development and economic development activities.
- J. Preparation of related housing or community development grant applications, including advocacy on behalf of the City of Vineland.

BACKGROUND AND QUALIFICATIONS

Triad Associates brings 37 years of experience in grant writing, community development, economic development, housing and strategic planning application and implementation services to this proposal. The firm is uniquely qualified to meet the needs of the City and to perform the full range of services requested by the RFP. Towards this end, Triad Associates has significantly expanded its capabilities with regard to the complex reporting requirements of IDIS, the eCon Planning Suite for the Consolidated Plan, the Action Plan, CAPER, etc., and related performance measurements and is currently applying this capacity to ensure the City's compliance and a seamless transition to these new requirements.

The following pages of this proposal will demonstrate the following:

- ***A Creative and Comprehensive Approach to Community Development.*** No individual program can be managed effectively without being an integral part of a broad vision for the community. Triad Associates will continue to help the City of Vineland put its community development programs into a comprehensive framework that meets national performance objectives, enhances its long-term growth and development and fosters collaborations and partnerships that leverage the City's CDBG/HOME resources.
- ***Outstanding Experience with HUD Entitlement Programs.*** Triad Associates has worked with many entitlement communities and an even larger number of cities and counties with HUD programs and related five-year/annual action plans, CHDOs, Environmental Review Reports and innovative community development projects since the inception of the Community Development Block Grant Program in 1974.
- ***A Commitment of Superior Staff Support to the City.*** Triad Associates is committed to bringing a mature and experienced team of professionals to the City to meet its current and future community and economic development needs. That team will be led by former City of Vineland Community Development Director Alex Curio. This means no learning curve to the City's needs and opportunities supported by intimate working knowledge of the regulations governing the CDBG and HOME programs.
- ***An Excellent Track Record in Grant Writing.*** Founded as a grant writing firm, Triad Associates has more than 37 years of experience in finding and securing funding for its clients' varied community and economic development needs. Over the course of the firm's history, **Triad Associates has secured over \$800,000,000 for local governments**, which has leveraged billions of new investment!
- ***Well-Rounded Experience in Neighborhood, Community and Economic Development.*** Triad Associates is much more than a grants management firm. Triad staff has broad-based experience in all facets of community and economic development. This is evidenced by our success in developing and implementing Neighborhood Revitalization and Comprehensive Economic Development Strategies that have been recognized by state and federal agencies and

foundations. This will enable the Triad team to work within a broader planning context and assist the City in meeting challenges and addressing its development needs from conception to implementation. These strategies have served as the basis for our success in securing grants exceeding \$100 million for the City over the last 37 years.

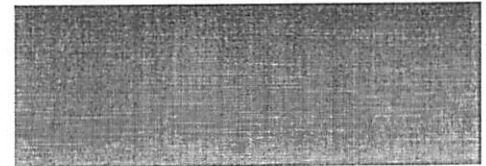
CAPACITY: TRIAD'S APPROACH TO MANAGING EXISTING CDBG FUNDS AND EXPLORING NEW OPPORTUNITIES

Triad Associates has also developed considerable expertise in working with foundations that can provide much needed resources for public services currently paid for with Block Grant funds. In many cases, foundations will look favorably on projects where it can be demonstrated that other matching funds, such as CDBG, are available. In these situations, at a minimum, CDBG funds may be able to be matched with foundation resources.

CDBG & HOME Programs

By working with Community Development Program activities since the inception of the Block Grant Program in 1974, Triad Associates has not only obtained depth of experience, but also the diversity of talent to enable the firm to add greater value to the process of preparing Consolidated and Annual Action Plans and developing innovative, resourceful implementation strategies that have been refined over many years. Our Team includes people who are responsible for day-to-day management of CDBG activities, including housing, rehabilitation, public facilities, public services, economic development and related CDBG-funded activities. Likewise, their diverse backgrounds enable Triad to help its clients to set goals that are realistic and attainable and for which policies and procedures have been developed to insure compliance with state and federal laws, executive orders, statutes, and regulations.

As is fully detailed below, Triad has direct experience in planning and application preparation for HUD's Community Development Block Grant and HOME Investment Partnerships programs in a wide range of municipalities in both New Jersey and Pennsylvania. Triad's staff has also utilized a variety of state programs in Pennsylvania and New Jersey to complement federal housing and community development funds, including the Pennsylvania Housing Finance Agency, the Pennsylvania Department of Community and Economic Development (DCED), the New Jersey Department of Community Affairs and a wide variety of other redevelopment, community revitalization and rehabilitation programs. In addition, Triad Associates has provided inspection services to address Housing Quality Standards (HQS) requirements, per the Section 8 Rental Assistance Program and more detailed code enforcement compliance for various rehabilitation programs.



Some Triad clients

Triad is presently the HUD program consultant for more than a dozen entitlement communities, including the Counties of Gloucester and Atlantic and the Cities of Camden, Vineland, Atlantic City and Hamilton Township in New Jersey and the cities of Allentown and Bethlehem plus Lower Merion Township and Montgomery County in Pennsylvania.

Moreover, Triad's staff has depth and breadth of expertise as well in the implementation of community development programs. The firm's projects have included the preparation of Consolidated Plans, Annual Action Plans, Environmental Record Reviews, Consolidated Annual Performance and Evaluation Reports (CAPERs), Housing Needs Assessments and Analyses of Impediments to Fair Housing. Triad is presently the HUD program consultant for the Counties of Gloucester and Atlantic, and the Cities of Camden, Vineland, Atlantic City and Hamilton Township in New Jersey and the towns of Allentown, Bethlehem Lower Merion and Montgomery County in Pennsylvania. In addition, Triad has prepared Consolidated Plan and Annual Action Plan submissions for the Vineland-Millville-Bridgeton-Fairfield-Pittsgrove HOME Consortium.

Through this wide range of experience, Triad's personnel have become well versed in the requirements and regulations pertaining to the implementation of each program. Among our other work assignments, Triad Associates has written Rehabilitation Policies and Procedural Manuals for homeownership and rental rehabilitation, as well as affordable homeownership strategies. In fact, many of the policies and procedures contained in these manuals have been utilized by state agencies as models for other municipalities statewide. It is worth noting that Triad's team includes experienced IDIS users as well.

We are proud of our accomplishments in this area, particularly those of the extraordinary rehabilitation staff. They have the practical day-to-day hands-on experience in carrying out a variety of housing rehabilitation and community development initiatives and, as a result, are able to extend that experience in the form of training, project management, project implementation and internal monitoring services, which are essential in preparing for HUD and other state monitorings. In this way, the City of Vineland will be able to refine its practices and procedures and continually monitor itself and its records to be best prepared to participate with confidence in federal and state monitorings, as well as the single audits conducted by the City's auditors on an annual basis.

KEY PERSONNEL TO BE ASSIGNED TO VINELAND

The following Triad professionals will be assigned to work with Vineland. All have the minimum five (5) years' experience in the CDBG and HOME programs called for in the RFP. In fact, all have at least 10 years working with those programs.

Alex Curio – From Feb. 1, 2005 until January 1 of this year, Alex was the City of Vineland's Community Development Director. A lifelong Vineland resident, he is intimately familiar not only with the City's Community Development Program, including both the HUD and affordable housing aspects, but with the City as a whole.

Related work examples include completion of Consolidated Plans and Annual Action Plans for Gloucester County, the City of Bethlehem and Atlantic County as well as the CAPER for Bethlehem and provision of technical assistance to Bethlehem, Montgomery County (PA), Atlantic County and Gloucester Township.

Katherine Packowski – Currently leading Triad’s team in Vineland, Kathy has more than 25 years of experience in the administration of Housing and Community Development Programs from employment with the Newark Housing Development and Redevelopment Corporation, the County of Union Community Development Department, the Burlington County Community Development Department, the Marin County California Housing Authority, and most recently, 10 years of experience with Triad Associates. She will continue to be available to assist in Vineland housing and community development matters.

Related work examples include Consolidated Plans, Annual Action Plans Environmental Record Reviews, CAPERs and technical assistance for Atlantic City, Camden, Gloucester County, Allentown (PA) and, of course, Vineland.

Steven Lingle – A part-time member of the Triad team, Steve has worked with Vineland for the past 10 years in preparing Consolidated Plans, Annual Action Plans, CAPERs and Environmental Record Reviews. He continues to provide those services in Lower Merion Township and Montgomery County (PA) and will be available to consult on Vineland activities as needed.

Michael Zumpino - The founder and chairman of Triad Associates, Mike has always had a special place in his heart for Vineland, which was one of the company’s first clients. More than that, though, the Vineland-Triad combination has produced millions of dollars in benefits for the City’s residents, from industrial park development to housing to parks, the federal Empowerment Zone and the Center City Community School, Mike has guided the mutually beneficial relationship between Vineland and Triad for nearly four decades.

Examples of related work can be found throughout South Jersey and Eastern Pennsylvania and beyond. From multi-million dollar economic development projects like the Paulsboro port to winning a few thousand dollars for a neighborhood’s pocket park, Mike has a 40-year resume of pairing resources with needs. He will continue to bring that creativity and zeal to future Triad work with Vineland.

~~In addition to those mentioned above, Triad Associates maintains a staff of seventeen (17) professionals that are available to work with the City of Vineland to provide not only the services required in the request but also to provide technical assistance.~~

Triad Associates is committed to working with the City on these and other strategies that can be developed through a process of meetings with City Officials to reach consensus on the best approach to address individual, municipal and countywide community and economic development needs.

Triad Associates will bring an innovative approach to the housing and community development needs of the City of Vineland. Our ability to leverage funding, maximize the use of current program dollars, and guide the City’s programs in ways that advance a broad-based community development agenda distinguishes Triad Associates from other consultants.

FAMILIARITY WITH THE REGION

In addition to the relationship with the City of Vineland described above, Triad Associates has worked on several projects benefiting Millville, Bridgeton, Woodbine and the South Jersey Economic Development District. Triad assisted in the preparation of the Vineland, Bridgeton, Fairfield Township HOME Consortium. We provided technical assistance with the Vineland/Millville Urban Enterprise Zone formation. Triad Staff also includes former members of the South Jersey Economic Development District Board. Triad Associates also provided technical assistance on numerous transportation plans, industrial park development and other regional plans and strategies.

CLIENT CONTACTS

PARTIAL LIST OF COMMUNITY DEVELOPMENT CLIENTS

Ms. Elizabeth Terenik, Director, Planning and Development City Hall, Suite 508 1308 Bacharach Boulevard Atlantic City, NJ 08401	609-347-5404 Lead Triad staff: Kathy Packowski
Mr. Ken Heather, Director of Community Development City of Vineland 640 E. Wood Street Vineland, NJ 08360-1508	856-794-4077 Lead Triad staff: Kathy Packowski
Mr. John Ricci, Business Administrator Hamilton Township (Mercer), New Jersey 2090 Greenwood Avenue PO Box 00150 Hamilton, NJ 08650-0150	609-890-3506 Lead Triad staff: Kathy Packowski
Ms. Alysson Lysaght, Housing & Community Development Planner Bethlehem, PA 10 E. Church Street Bethlehem, PA 18018	610-997-5731 Lead Triad staff: Alex Curio
Ms. Kathryn J. Morris, CD Technician Division of Community Development Dept. of Building & Planning Lower Merion Township 75 E. Lancaster Avenue – 1 st Floor Ardmore, PA 19003-2375	610-649-4000 Lead Triad staff: Steve Lingle
Mayor William Pikolycky Borough of Woodbine 501 Washington Avenue Woodbine, New Jersey 08270-2024	609-861-2153 Lead Triad staff: Mike Zumpino

SUCCESSFUL APPLICATIONS

In addition to the several hundred million dollars in successful grant applications enumerated in the attached spreadsheet, Triad Associates recently had all 5 of its applications for New Jersey Green Acres funding approved for nearly \$3 million, including \$330,000 for Vineland.

SCOPE OF SERVICES

In accordance with the guidelines provided in the Request for Proposals, and with the Housing and Community Development Act of 1974, as amended, Triad Associates proposes to provide Technical Services to the City of Vineland in all required aspects of the Community Development Program, including the following services:

1. ANNUAL ACTION PLAN

Triad will prepare a complete Annual Action Plan consisting of the following information, to be submitted using the eCon Planning Suite in HUD’s IDIS system.

- A. Expected Resources - a description of how state, local and private funding will be leveraged with CDBG and HOME funds, including how match requirements will be met, during the program year.
- B. Annual Goals and Objectives – enumeration of the specific outcomes expected during the program year.
- C. Projects – a listing of the annual projects and reasons for allocation priorities.
- D. Geographic Distribution – a description of the basis for allocating investments geographically within the City of Chester.
- E. Affordable Housing – a description of the types and amounts of affordable housing activities to be undertaken during the program year.
- F. Public Housing – discussion of the actions planned during the program year to address public housing needs and to encourage public housing residents to become more involved in management and participate in homeownership.
- G. Homeless and Other Special Needs Activities – a discussion of Chester’s one-year goals for reducing and ending homelessness.
- H. Barriers to Affordable Housing - a description of the activities planned to remove or ameliorate negative effects of public policy that are barriers to affordable housing.
- I. Other Actions – Actions planned to address the overall mission of the Community Development Program, including addressing obstacles to meeting underserved needs, fostering and maintaining affordable housing, reducing lead-paint hazards, developing institutional structure and reducing the number of poverty level families.
- J. Program Specific Requirements – Assurances of compliance with requirements that are specific to the CDBG, HOME and ESG programs.

We speak IDIS

At Triad Associates, we have experience submitting Consolidated Plans and Annual Action Plans through the IDIS system, a new HUD requirement starting with your next Con Plan submission.

2. ENVIRONMENTAL REVIEW RECORD

Triad will prepare the necessary Environmental Review Record(s) for the City to obtain HUD approval and release of Community Development Block Grant and HOME Investment Partnerships funds.

The Environmental Review Record will include as applicable:

- A. A description of the project to which it relates
- B. Documentation showing each step in the Environmental Review process as follows:
 - 1. Determination of existing conditions;
 - 2. Identification of environmental impacts;
 - 3. Examination of identified impacts;
 - 4. Consideration of project modification;
 - 5. Consideration of alternative projects.
- C. Documentation that the findings have been made and are supported by the Environmental Review Record
- D. Documentation that the required steps in the Environmental Review process have been followed
- E. Description of existing environmental conditions
- F. A copy of publication of Notice to Request Release of Funds
- G. A copy of the Request for Release of Funds
- H. Triad Associates may meet with Vineland's Certifying Officer to review the Environmental Review Record prior to the Certifying Officer executing the Environmental Certification.

3. CONSOLIDATED ANNUAL PERFORMANCE AND EVALUATION REPORT (CAPER)

Triad Associates will assist in the preparation of the Consolidated Annual Performance and Evaluation Report (CAPER) for Vineland using the required IDIS system and eCon Planning Suite data and submission formats acceptable for HUD approval, including the following:

- A. General
 - 1. Executive Summary
 - 2. General Questions
 - 3. Managing the Process
 - 4. Citizen Participation
 - 5. Institutional Structure
 - 6. Monitoring
 - 7. Lead-based Paint
- B. Housing
 - 1. Housing Needs
 - 2. Specific Housing Objectives
 - 3. Public Housing Strategy
 - 4. Barriers to Affordable Housing
 - 5. HOME

- C. Homeless
 - 1. Homeless Needs
 - 2. Special Prevention Elements
- D. Non-Homeless Special Needs Housing
 - 1. Non-Homeless Special Needs
- E. Community Development
 - 1. Community Development
 - 2. Anti-poverty Strategy

4. GENERAL ADMINISTRATION - CONSULTANT SERVICES

Triad offers to provide the following as needed:

- A. Provide the City with technical advice and assistance in developing policy planning and management capacity and to provide project management, coordination and monitoring of activities necessary for effective planning and implementation of the Community Development Block Grant and HOME Investment Partnerships Programs in accordance with the regulations at 24 CFR Part 570, and 24 CFR Part 92.

- B. Render technical advice and assistance through personal visits, telephone communication and written responses to the City and provide assistance to the City on the following:
 - 1. Cost principles applicable to grants and contract with the City, including determinations of allowable costs of program, composition of cost, costs allowable with approval of HUD, and cost allocation plan.
 - 2. Administrative requirements for Community Development Block Grant and HOME Programs.
 - 3. Questions on eligible activities; Triad will assist the City by clarifying these through research of HUD policy memos, preparation of written requests for HUD determination, and other assistance.
 - 4. The need for additional environmental reviews for activities funded by local or major amendments. Triad will also prepare such environmental assessments.
 - 5. ~~Provide guidance and direction to the City on compliance with new HUD Community Development and HOME Program regulations and memos.~~
 - 6. Performance Standards for Program Management in areas of acquisition, relocation, equal opportunity and citizen participation.
 - 7. The requirements of the various laws, regulations, circulars, handbooks, etc., pertaining to nondiscrimination, relocation and acquisition and labor standards.
 - 8. Compliance with other relevant laws and regulations as needed.

Cost Proposal

Triad Associates will undertake the specified tasks in the RFP. While the contract amount is subject to negotiations upon award of the contract, the following illustrates the cost for the specific itemized deliverables and the hourly rate schedule, which includes all travel, clerical and related expenses:

Deliverables

Item	Price per year
Preparation of Annual Action Plan update to 5-Year Consolidated Plan	\$6,400.00
Preparation of Consolidated Annual Performance Report (CAPER)	\$6,100.00
Preparation of Environmental Records Review	\$5,900.00
Hourly rates for any additional services which may be required in connection with CDBG/HOME Programs or other grant consulting services	\$140/hour

MICHAEL L. ZUMPINO, JR.

CHAIRMAN

Years of Experience

44 years

Expertise

Mr. Zumpino is the Chairman and co-founder of Triad Associates. During his tenure, he has participated in the planning and funding of diverse community and economic development projects utilizing regional, state and federal resources. His experience representing public and private sector clients has resulted in effective, yet practical, solutions based on a thorough needs/issues assessment. Mr. Zumpino has led Triad's professional team in formulating innovative project and financial strategies that produce realistic, attainable long term socioeconomic benefits. His principal responsibilities include overseeing implementation strategies, public/private sector linkages, application development and technical services.

Education

- *St. Charles Seminary*, College Division, BA in Philosophy

Key Projects/Specialization

The following services provided to clients in Pennsylvania, New Jersey, New York, Connecticut, Maryland, Delaware, Virginia and the Virgin Islands:

- Development of Consolidated Plans for Community Development Block Grant Programs for Entitlement cities and counties and non-entitlement clients
- Assistance to public housing authorities and non-profit housing development corporations in successfully securing supplemental public resources to complement public housing services, through such programs as the Public Housing Drug Elimination Program (PHDEP), MONI, HOPE VI, Single Room Occupancy Program (SRO), Section 8 Inspections, Safe Housing and Transportation Program, and Affordable Homeownership Program strategies
- Coordination of the planning, financing, and administration of development programs. Public clients include state agencies, regional authorities, and county, city, borough and township governments. Private clients include for profit and nonprofit entities
- Development of implementation strategies involving public/private partnerships; identification of federal, state and regional financial resources to carry out recommended strategies; preparation of application(s) for financial assistance; ongoing technical and administrative support during implementation of approved programs.
- Preparation of Industrial Diversification/Economic Adjustment Studies
- Development of locally based Economic Development Revolving Loan Programs utilizing recaptured UDAG, CDBG and innovative capitalization
- Preparation of developer solicitations for public and private sponsored economic revitalization programs.
- Formulation of presentation materials for use at economic development and housing conferences.
- Preparation of marketing brochures for economic development and housing programs.

ALEX CURIO

SENIOR ASSOCIATE**Years of Experience**

20 Years

Expertise

Mr. Curio brings with him a wealth of experience in both the public and nonprofit sectors. The former Director of Community Development and the Strategic Neighborhood Assistance Program (SNAP) for the City of Vineland, New Jersey, Mr. Curio was directly responsible for the implementation of the city's CDBG, HOME and SNAP programs. To that extent, he has extensive, practical skill in the planning, reporting, asset allocation, community assessments and interactions with New Jersey Department of Community Affairs and HUD staffs that are essential to the successful management of such programs.

Education

Johns Hopkins University, BS in Natural Sciences

Key Projects/Specialization

City of VinelandServed as Municipal Housing Liaison and coordinated local efforts to comply with COAH rules

- Implemented city's first Home Ownership Assistance Program
- Developed and introduced installment loan repayment program for delinquent residential rehabilitation loans

Tri-County Community Action Agency

- Wrote grants that generated more than \$5 million in funding

The Vineland Times Journal/The Daily Journal

- Wrote award-winning sports reports and columns
- Edited all local news
- Managed news reporting staff

KATHERINE J. PACKOWSKI

SENIOR ASSOCIATE

COAH, Relocation, and Community Development Services

Years of Experience

25 years

Expertise

Ms. Packowski, a Senior Associate, is responsible for the implementation of programs and grants awarded, particularly those involving COAH-related services and the relocation of the residents and businesses. She has more than twenty-five years of experience in the administration of Housing and Community Development Programs from employment with the Newark Housing Development and Redevelopment Corporation, the County of Union Community Development Department, the Burlington County Community Development Department, the Marin County California Housing Authority, and most recently, ten years of experience with Triad Associates.

Education and Training

- *Syracuse University* – College for Human Development, BS in Environmental Design
- **COAH Training Courses Completed:**
 - CTM Training for Program Information Forms
 - Module I: Affordable Housing for Municipal Housing
 - Module II: Records Management for Administrative Agents
 - Module III: Ethics for Administrative Agents
 - Module IV: Qualifying Households for Affordable Housing

Key Projects/Specialization

- **Relocation Assistance Manager:** Supervise and oversee all projects requiring relocation services, in compliance with the Federal *Uniform Relocation and Real Property Acquisition Policies Act* and the New Jersey *Relocation Assistance Act*, including the preparation of Workable Relocation Assistance Plans and the overall management of the relocation process and claim approvals. Specific projects include:
 - Pennsauken Mart Redevelopment Project (Township of Pennsauken) – 140 businesses
 - Borough of Wrightstown Fort Dix Street Relocation Project – 8 businesses
 - Vineland Community Demonstration School Relocation Project (New Jersey Schools Development Authority) – 70 tenants, homeowners, businesses
 - City of East Orange Demonstration School Relocation project (New Jersey Schools Development Authority) – 45 tenants, 5 businesses
 - City of Camden Demonstration School Relocation Project (New Jersey Schools Development Authority) – 240 residential tenants
 - City Millville – Millville Gardens – 50 residential tenants
 - Township of Mount Holly – Mt. Holly Gardens Redevelopment – 150 residential tenants and homeowners
 - City of Pleasantville City Center Redevelopment Project – 3 businesses and 4 residential tenants
 - Township of Neptune – 2 businesses and 4 residential tenants and homeowners

- **Affordable Housing Administrative Agent Services:** Preparation of Operating Manuals for For Sale and For Rents units for submittal to the Council on Affordable Housing; preparation of Affirmative Marketing Plans for submittal to COAH; provision of COAH compliance monitoring services; provision of Administrative Agent services in the following municipalities:

Borough of West Cape May
City of Vineland
Fernmoor Properties
Kaplan, LLC
Ryan Homes
City of Burlington

Township of Egg Harbor
Township of Hainesport
Township of Medford
Borough of Glassboro
City of Vineland

Township of Edison
Borough Cape May Point
Township of Cinnaminson
Township of South Brunswick
City of Brigantine Beach

- **Administration of Community Development Block Grant Entitlement Programs, Small Cities Housing Rehabilitation Grants, Public Facility Grants, US Economic Development Administration Grants, and US Department of Agriculture Rural Development Grants:**

Gloucester County
Gloucester Township
Atlantic City
Hamilton Township
Montgomery County, PA
Bethlehem, PA
Millville, NJ
Vineland, NJ

STEPHEN E. LINGLE

SENIOR ASSOCIATE

Years of Experience

37 years

Expertise

Mr. Lingle has over three decades of experience in community development, administration and grant writing. Prior to joining Triad Associates, he served as a Municipal Operations Auditor for the New Jersey Department of Treasury. In this capacity, he provided comprehensive management review and consulting services to local government, including preparation of reports for improved cost effectiveness and organizational efficiency of local government. Previous to that, as the Director of Community Development for the Atlantic County Improvement Authority and the Atlantic County Department of Family & Community Development, Mr. Lingle was instrumental in developing the first Atlantic County HOME Consortium Program and in obtaining and administering 85 grants for over \$16 million in community development projects in sixteen municipalities throughout the County. As Senior Associate he currently serves as Project Manager for application development and community development program implementation.

Education & Certifications

- *Western Connecticut State University*, M.S. in Education (1980)
- *Villanova University*, B.S. in Education History (1970)
- *Rutgers University*, Division of Continuing Education—Municipal Clerk & Zoning Officer courses
- New Jersey Zoning Officer/Code Enforcement Certification

Key Projects/Specialization

Atlantic County - Developed the first Atlantic County HOME Consortium Program, including the preparation of the five year consolidated plan and the annual action plans

- Administration of 85 NJDCA Small Cities and USDA Housing Preservation housing rehabilitation grants programs in 16 municipalities
- Renovation of 5 Senior Centers; 2 Head Start Centers and 1 social services center, including three historic properties: the Egg Harbor City Senior Center (originally the first Fire Station in Egg Harbor City, circa 1840), the Nesco Head Start Center (originally the Hilda Frame School, circa 1900) and the Roland Marsh Senior Center (originally the Belcoville School, circa 1910)
- Construction of a medical / dental / nutrition center for Seniors
- Downtown revitalization in Egg Harbor City
- Various sewer, water, streets and demolition projects, County wide

CDBG Five-Year Consolidated Plans, Annual Action Plans and Environmental Review Records for:

- The Cities of Vineland, Millville, Bridgeton, NJ
- The Cumberland County HOME Consortium
- The Township of Lower Merion, PA
- The City of Bethlehem, PA
- The Counties of Gloucester and Northampton, PA

APPLICATIONS APPROVED and STUDIES COMPLETED

January 2000 - April 2015

Program	Client	Project	Year	Amount
NJDEP Green Acres Program/Livable Communities Recreation & Municipal ADA Programs				
	Avalon, NJ	NJDEP Green Acres - Acquisition of Beachfront Property and Demolition of Structures	2001	\$500,000
	Avalon, NJ	NJDEP Green Acres - Boardwalk and Skate Board Park Construction	2005	\$500,000
	Bridgeton, NJ	NJDEP Bridgeton High School Stadium Project	2009	\$1,400,000
	Bridgeton, NJ	NJDEP Green Acres - Acquisition of 132 Acres (Cooperative Project with Hopewell Twp. & Cumberland County)	2012	\$650,000
	Buena Vista Twp., NJ	NJDEP Livable Communities - Streetscape Improvements in Richland	2002	\$200,000
	Buena Vista Twp., NJ	NJDEP Green Acres - Recreation: Michael Debbi Park Recreational Facilities Improvements	2003	\$165,000
	Buena Vista Twp., NJ	NJDEP Livable Communities - Town Square Park in Historic Richland	2005	\$150,000
	Cape May City, NJ	NJDEP Green Acres - Lafayette Street Park	2011	\$450,000
	Cumberland County, NJ	NJDEP Green Acres - Acquisition of 132 Acres (Cooperative Project with Bridgeton & Hopewell Twp.)	2012	\$380,000
	Dennis Twp., NJ	NJDEP Livable Communities - Municipal ADA Program - Improvements to Old Ludlum School/Museum	2004	\$29,190
	Dennis Twp., NJ	NJDEP Livable Communities - Pavilion at Chestnut Street Park	2004	\$53,000
	Glassboro, NJ	NJDEP Green Acres - Park Renovations	2006	\$297,500
	Glassboro, NJ	NJDEP Green Acres - S. Delsea & E. New Street Parks	2001	\$500,000
	Gloucester City, NJ	NJDEP Green Acres - Freedom Pier Walkway	2006	\$600,000
	Gloucester City, NJ	NJDEP Green Acres - Proprietors Riverfront Park Multi Phase Development (1.7M Grant/1.7M Loan)	2002	\$3,400,000
	Gloucester City, NJ	NJDEP Livable Communities - Recreation: Multiple Park Improvements	2003	\$100,000
	Gloucester City, NJ	NJDEP Livable Communities - ADA improvements to Municipal Building	2004	\$60,000
	Gloucester City, NJ	NJDEP Livable Communities - Recreation: Improvements to Three Corner Park	2004	\$50,000
	Greenwich Twp., NJ	NJDEP Green Acres - Recreation Fields and Facilities Improvements (200K Grant/200K Loan)	2002	\$400,000
	Hopewell Twp., NJ	NJDEP Green Acres - Acquisition of 132 Acres (Cooperative Project with Bridgeton & Cumberland County)	2012	\$350,000
	Lawrence Twp., NJ	NJDEP Green Acres - Anthony Miletta Recreation Area	2002	\$150,000
	Middle Twp., NJ	NJDEP Livable Communities - King Community Center Amenities and Playground Equipment	2004	\$80,000
	South Vineland Little League	NJDEP Green Acres - Acquisition of 8.11 Acres for future baseball complex	2012	\$65,975
	Washington Twp, NJ	NJDEP Green Acres - Open Space Acquisition	2006	\$405,112
	Wildwood, NJ	NJDEP Green Acres - Maxwell Field--Phase II (289K DEP/80K DCA)	2001	\$369,000
	Woodbine, NJ	NJDEP Livable Communities - Recreation Equipment & Related Amenities	2003	\$80,000
	Woodbine, NJ	NJDEP Livable Communities - Recreation Improvements at the School Complex	2004	\$90,000
	Woodbine, NJ	NJDEP Livable Communities - Indoor Recreation at the new Recreation Center	2005	\$35,000

Program	Client	Project	Year	Amount
	Woodbury, NJ	NJDEP Green Acres - Development of soccer fields, clubhouse, parking, and play areas throughout City parks	2002	\$500,000
Total:				\$12,009,777
Economic Development Grants--US Dept of Commerce, EDA (USEDA)				
	Bridgeton, NJ	USEDA Florida Avenue Business Park Development Project (\$1M EDA/\$250K Local)	2000	\$1,250,000
	Camden, NJ	USEDA Coopers Ferry Fiber-Optic Study Technical Assistance Grant (\$20K EDA/\$20K Local)	2003	\$40,000
	Canandaigua, NY (Infotonics Center)	USEDA Renovation of Incubator Space and Construction of Commercialization Center	2007	\$3,000,000
	Central Connecticut	USEDA Comprehensive Economic Development Strategy (\$40K EDA/\$40K Local)	2002	\$80,000
	Franklin Twp, Gloucester Co	USDEA - Public Works Assistance for Route Forty Food Business Center	2012	\$1,455,000
	Glassboro, NJ	USEDA Business Park Development (\$1M EDA/\$1.622M Local) - 2001	2001	\$2,622,000
	Glassboro, NJ	USEDA Fiber-Optic Cabling (750K EDA/750K Local)	2003	\$1,500,000
	Hammonton, NJ	USEDA 2nd Avenue Industrial Park Infrastructure	2006	\$1,500,000
	Leominster, MA	USEDA Industrial Rd. Area Sewer & Water Upgrades (\$1M EDA/\$1M Local)	2003	\$2,000,000
	Millville, NJ	USEDA Aviation Maintenance Hangar and Multi-Tenant Building--Millville Airport (\$1.62M EDA/ \$1M DRBA/\$1.15M Local)	2000	\$3,770,000
	Millville, NJ	USEDA to extend water and sewer lines into an expansion of the airport industrial park	2006	\$1,500,000
	New Britain, CT	USEDA Redevelopment Feasibility Study (\$180K EDA/\$120K Local)	2002	\$300,000
	New Haven, CT	USEDA River Street Revitalization Project in the Fair Haven Section of New Haven (\$1.5M City/\$1.5M EDA)	2005	\$3,000,000
	Newburgh, NY	USEDA Medical Technology Park (\$1.75M EDA/\$800K Local)	2003	\$2,550,000
	North Haven, CT	USEDA Technical Assistance (Capacity Building) (\$75K EDA/\$75K Local)	2003	\$150,000
	North Haven, CT	USEDA Study of 300 Acres of Undeveloped Industrial Land for Future Development (\$75K EDA/\$150K Local)	2004	\$225,000
	Passaic County, NJ	USEDA Hurricane Floyd--Storm Water Mitigation (\$1.5M EDA/\$1.074M Local)	2000	\$2,574,000
	Passaic County, NJ	USEDA Hurricane Floyd Flood Mitigation Economic Adjustment Strategy (\$140K EDA/\$140K Local)	2001	\$280,000
	Paulsboro, NJ	USEDA Water Treatment Plant & Wells - Phase I	2006	\$1,830,000
	Paulsboro, NJ	USEDA Water Tower - Phase II	2010	\$1,541,400
	Pennsauken, NJ	USEDA Hurricane Floyd Storm Water Management (2.89M EDA/Bal Twp & NJDOT)	2001	\$8,500,000
	Plainfield, CT	USEDA Infrastructure Improvements for Major Commercial Distribution Center (\$1.5M EDA/\$6.5M Local)	2004	\$8,000,000
	RESPOND, Inc.	Project Administration Services	2006	\$5,000,000
	RESPOND, Inc.	Fire Suppression System and Building Egress	2009	\$250,000
	RESPOND, Inc.	Expansion of Job Development and Training Facility	2012	\$640,000
	Vineland, NJ	USEDA Mill, Oak & Garden Roads Infrastructure Improvements (\$1.66M EDA/\$6.07M Local)	2003	\$7,730,000
	Vineland, NJ	USEDA Water Treatment Plant and Water Lines to South Vineland Industrial Park	2009	\$3,500,000
	Wildwood, NJ	USEDA Rio Grande Gateway, Phase I (\$1M EDA; \$363K Local) 2001	2001	\$1,000,000
	Wildwood, NJ	USEDA Ocean Avenue Infrastructure / Streetscape		\$800,000

Program	Client	Project	Year	Amount
	Woodbine, NJ	USEDA Airport Business Park Development (\$1.68M USDA-RD/\$408,300 NJDCA Small Cities/\$800K Local)	2000	\$2,888,300
Total:				\$69,475,700
Rural Development Grants--USDA				
	Buena Borough, NJ	USDA Economic Impact Initiative - Municipal Facility Upgrades	2013	\$40,190
	Buena Vista Twp., NJ	USDA Rural Business Enterprise Grant - Railroad Siding	2007	\$75,000
	Buena Vista Twp., NJ	USDA Fire & Rescue Program - Milmay Volunteer Fire Co., Fire Truck (part grant & part loan)	2006	\$200,000
	Buena Vista Twp., NJ	Rural Business Enterprise Grant (RBEG) - USDA Parking Lot Construction	2004	\$60,000
	Buena Vista Twp., NJ	Milmay Volunteer Fire Co. - Façade and Facility Upgrades	2011	\$68,000
	Cape May County, NJ	USDA Rural Business Enterprise Grant (RBEG) - Purchase of a refrigerated truck for the benefit of the Cape May County Oyster Co-Op.	2014	\$35,000
	Eagleswood Township Volunteer Fire Company (NJ)	USDA Communication Equipment	2004	\$54,250
	Gloucester County, NJ	USDA Housing Preservation Grant	2010	\$55,000
	Gloucester County, NJ	USDA Housing Preservation Grant	2011	\$50,000
	Gloucester County, NJ	USDA Housing Preservation Grant	2012	\$50,000
	Greater Wildwood Tourism Improvement Development Authority (GWTIDA)	USDA Rural Business Enterprise Grant (RBEG) - V-Zone Permitting Process	2011	\$20,000
	Middle Twp., NJ	USDA Revolving Loan Fund	2006	\$98,000
	North Wildwood, NJ	USDA Economic Impact Initiative - Fire Engine	2003	\$390,000
	North Wildwood, NJ	USDA Economic Impact Initiative - Vector Truck	2011	\$30,000
	Paulsboro, NJ	USDA Water and Waste Program - Phase I Water treatment plant and well project (\$2,835,000 loan / \$1,502,000 grant)	2010	\$4,337,000
	Paulsboro, NJ	USDA Water and Waste Program - Phase II Water Tower	2010	\$444,800
	Paulsboro, NJ	USDA Water and Waste Program - Phase II Water Tower (Supplemental Funding)	2012	\$116,000
	Paulsboro, NJ	USDA Community Facilities - Library Initiative Program (\$300,000 grant / \$98,000 loan)	2010	\$398,000
	Penns Grove, NJ	USDA Economic Impact Initiative (EII) - Waste Removal Vehicle	2010	\$92,100
	Salem City, NJ	USDA Reconditioning of Fire Engine (Community Facilities Fire & Rescue Grant)	2004	\$77,800
	West Cape May, NJ	USDA Water & Waste Disposal Program (Grant - \$708,000; Loan - \$2,305,000)	2011	\$3,013,000
	Wildwood, NJ	USDA Rural Business Enterprise Grant (RBEG) - Pacific Avenue-Street Improvements in Business District	2006	\$98,000
	Wildwood, NJ	USDA Water & Wastewater Disposal Grant, Water & Sanitary Sewer Line Replacement along Rio Grande Avenue from Ocean to Susquehanna Avenues-- (746K Grant/208K Loan)	2002	\$954,000
	Wildwood, NJ	USDA - Water & Wastewater Disposal Grant - Pacific Avenue-Reconstruction of Storm Sewer and Cartway	2002	\$700,000
	Wildwood, NJ	USDA Water & Wastewater Disposal Grant - Rio Grande Avenue, Phase II, (895,750 Grant/1,104,250 Loan)	2002	\$2,000,000
	Wildwood, NJ	USDA Reconstruction of Roof at City Hall and Municipal Court Bldg.--Econ Impact Initiative	2002	\$137,500
	Wildwood, NJ	USDA Pacific Avenue--Street Improvements in Business District--Rural Business Enterprise Grant	2002	\$90,000

Program	Client	Project	Year	Amount
	Woodbine, NJ	USDA Fire Fighting & Personal Protection Equipment (Fire and Rescue Program)	2007	\$52,000
	Woodbine, NJ	USDA Rural Business Enterprise Grant - Phase II Airport/Business Park Marketing Plan	2008	\$75,000
	Woodbine, NJ	USDA Rural Business Enterprise Grant (RBEG) - Pre-development costs for the Garden State Ethanol Plant	2010	\$98,000
	Woodbine, NJ	USDA Community Facility Grant - Upgrades to Food Distribution Center	2013	\$15,000
	Woodbine, NJ	USDA Special Evaluation Assistance for Rural Communities and Households (SEARCH) Grant - Leachate Study funding	2014	\$30,000
	Wrightstown, NJ	USDA Community Facilities Program - for the Fire Company: communications equipment, a self-contained breathing apparatus, five sets of turnout gear, an air bottle fill system, and a portable projector for training (\$53,475 grant and \$17,475 loan)	2008	\$70,950
	Wrightstown, NJ	USDA Community Facilities - Fire and Rescue - Fire Truck	2009	\$78,000
	Wrightstown, NJ	USDA Water & Waste Disposal Program - Grant	2009	\$610,000
	Wrightstown, NJ	USDA Water and Sewer (\$798,000 grant \$976,000 loan)	2013	\$1,774,000
Total:				\$16,486,590
Assistance to Firefighters Grant Program (AFG)--FEMA				
	Bethlehem, PA	Rescue Related Equipment and Turnout Gear	2008	\$129,076
	Bethlehem, PA	Training and Modified Facilities	2009	\$233,280
	Bethlehem, PA	Training and Turnout Gear	2010	\$340,090
	Bound Brook, NJ	Fire Operations and Safety Equipment	2009	\$143,068
	Bound Brook, NJ	Communication Equipment	2010	\$160,780
	Brigantine, NJ	Personal Protective Equipment	2002	\$24,997
	Glassboro, NJ	Fire Operations and Firefighter Safety	2002	\$28,107
	Greenwich Twp., NJ	Equipment, Facilities Modification, and Personal Protective Equipment	2004	\$62,944
	Linwood, NJ	Fire Prevention Equipment	2003	\$141,210
	North Wildwood, NJ	Fire Prevention Equipment	2003	\$48,275
	North Wildwood, NJ	Exhaust Extraction System	2008	\$100,768
	North Wildwood, NJ	Protective Equipment	2011	\$64,700
	North Wildwood, NJ	Personal Protective Equipment	2013	\$110,480
	Salem City, NJ	Fire Prevention Equipment	2003	\$84,891
	Vineland, NJ	Vehicle (provided technical assistance)	2009	\$600,000
	Wildwood, NJ	Narrowband Radios and Air Packing Filling Station with Equipment	2012	\$351,554
	Woodbine, NJ	Firefighting Equipment and Personal Protective Equipment	2002	\$52,922
Total:				\$2,677,142
NJDOT - Local Aid, Centers of Place, Transportation Enhancement, Safe Routes to Schools				
	Brigantine, NJ	NJDOT TEA-21 Bicycle/Jogging Trail	2001	\$185,000
	Buena Vista Twp., NJ	NJDOT Local Aid/Centers of Place - Streetscape Improvements	2004	\$150,000
	Buena Vista Twp., NJ	NJDOT Local Aid/Centers of Place - Richland Village Streetscape	2005	\$100,000
	Buena Vista Twp., NJ	NJDOT Local Aid/Centers of Place - Richland Village Streetscape Phase IV	2007	\$250,000
	Buena Vista Twp., NJ	NJDOT Local Aid/Bikeways - from Cedar to the rails along the bed and terminating at the intersection of the rails and Main Street	2010	\$148,000

Program	Client	Project	Year	Amount
	Egg Harbor City, NJ	NJDOT Local Aid/Centers of Place - Streetscape Improvements	2004	\$250,000
	Egg Harbor City, NJ	NJDOT Local Aid/Centers of Place - Philadelphia Avenue Streetscape	2005	\$50,000
	Egg Harbor City, NJ	NJDOT Safe Streets to Transit - Sidewalks leading to bus and train service	2008	\$175,000
	Egg Harbor City, NJ	NJDOT Centers of Place - Philadelphia Avenue Streetscape Phase IIb	2011	\$126,000
	Egg Harbor City, NJ	NJDOT Safe Routes to School - various locations adjacent to Egg Harbor Community School	2013	\$300,000
	Glassboro, NJ	NJDOT TEA-21 - CBD Streetscape Improvements	2001	\$195,000
	Gloucester City, NJ	NJDOT Local Aid/Centers of Place - Street and Infrastructure Improvements for the Monmouth Pedestrian Link Phase I	2000	\$122,000
	Gloucester City, NJ	NJDOT TEA-21 - Monmouth Streetscape Improvements (Broadway to King St.)	2002	\$480,000
	Gloucester City, NJ	NJDOT Streetscape Improvements in Market Street Redevelopment Area	2003	\$500,000
	Gloucester City, NJ	NJDOT Local Aid/Centers of Place - Historic District--Monmouth St. Streetscape (King St. to Proprietors Park)	2003	\$303,270
	Gloucester City, NJ	NJDOT TE - Burlington Street Streetscape Improvements	2004	\$380,000
	Gloucester City, NJ	NJDOT Local Aid/Centers of Place - Broadway Streetscape Project	2007	\$150,000
	Gloucester City, NJ	NJDOT TE Streetscape Project on Broadway (between Monmouth & Hudson)	2009	\$270,000
	Gloucester City, NJ	NJDOT Centers of Place - Broadway Street Lighting - Phase III	2011	\$200,000
	Hammonton, NJ	NJDOT TEA-21 - Street Improvements in CBD	2001	\$160,000
	Hammonton, NJ	NJDOT TEA-21 - Historic Downtown Business District Streetscape Improvements	2002	\$250,000
	Linwood, NJ	NJDOT Municipal Aid/Centers of Place - Street Resurfacing	2003	\$150,000
	Linwood, NJ	NJDOT Municipal Aid/Centers of Place - Safe Streets to Schools	2003	\$25,000
	Linwood, NJ (Concord Atlantic Engineers)	NJDOT Municipal Aid/Centers of Place - Bikeways Program	2003	\$80,000
	Middle Twp., NJ	NJDOT Local Aid/Bikeway - Bike Path Phase III	2011	\$320,000
	Middle Twp., NJ	NJDOT Safe Streets to Transit - Main Street Sidewalk Construction Project	2011	\$200,000
	North Wildwood, NJ	NJDOT TEA-21 - Hereford Lighthouse Improvements	2001	\$390,000
	North Wildwood, NJ	NJDOT TEA-21 - Hereford Lighthouse Improvements	2002	\$330,000
	North Wildwood, NJ	NJDOT TE - Pedestrian Multi-Modal Enhancements at Olde New Jersey & Spruce Ave	2013	\$450,000
	Paulsboro, NJ	NJDOT TEA-21 - Pedestrian/Bus/Bicycle Enhancement in CBD	2002	\$150,000
	Paulsboro, NJ	NJDOT TE - Central Business District Streetscape & Pedestrian Improvements	2004	\$335,000
	Salem City, NJ	NJDOT Local Aid/Centers of Place - New Market Street Streetscape	2003	\$165,000
	Salem City, NJ	NJDOT TE - Downtown Beautification Program--Market Street Streetscape and Broadway Streetscape Modification	2004	\$500,000
	Vineland, NJ	NJDOT Local Aid/Centers of Place - Downtown Pedestrian Links & Streetscape--Landis Avenue	2003	\$294,000
	Vineland, NJ	NJDOT TE - South East Boulevard Streetscape Improvements	2004	\$460,000
	Vineland, NJ	NJDOT Local Aid/Centers of Place - Landis Avenue Streetscape Phase III	2007	\$300,000
	Westville, NJ	NJDOT TEA-21 - Broadway Streetscape Improvement Project	2002	\$500,000
	Westville, NJ	NJDOT TE - Delsea Drive Streetscape Improvement Project	2004	\$500,000
	Wildwood, NJ	NJDOT Local Aid/Centers of Place - Pacific Avenue Streetscape Improvements	2002	\$250,000
	Wildwood, NJ	NJDOT TE - Rio Grande Gateway Streetscape Improvements	2004	\$315,000
	Wildwood, NJ	NJDOT Pacific Avenue Streetscape	2005	\$150,000

Program	Client	Project	Year	Amount
	Wildwood, NJ	NJDOT Pacific Avenue Streetscape Improvements (Phase V)	2009	\$500,000
	Wildwood, NJ	NJDOT Local Aid/Bikeway - Elevated Bike Path Connector Project	2011	\$290,000
	Wildwood, NJ	NJDOT Local Transportaton Planning Assistance (LTPA) Grant (*Estimated amount)	2011	\$220,000
	Woodbine, NJ	NJDOT TEA-21 - Town Center Washington Ave Streetscape Improvements	2002	\$500,000
	Woodbine, NJ	NJDOT Local Aid/Centers of Place - Town Center Washington Avenue Streetscape	2002	\$275,000
	Woodbine, NJ	NJDOT Discretionary Funding - Economic Study of the Airport Complex	2008	\$200,000
	Woodbine, NJ	NJDOT Discretionary Funding - Airport/Business Park Main Entrance Development	2008	\$225,000
	Woodbine, NJ	NJDOT Safe Routes to School - Hiring of crossing guards, purchase of bicycle racks, and construction of sidewalks	2009	\$275,000
	Woodbine, NJ	NJDOT Local Aid Bikeway - Bike trail along the Cape May Seashore Line	2009	\$250,000
	Woodbine, NJ	NJDOT TE - Town Center Streetscape Improvement & Pedestrian Safety Program	2009	\$450,000
	Woodbine, NJ	NJDOT Local Aid Bikeway - Bike trail (Phase II) to link the Community School Complex and the Cape May Seashore Line	2010	\$325,000
	Woodbine, NJ	NJDOT Centers of Place - Town Center Streetscape Improvements Phase V	2010	\$500,000
	Woodbine, NJ	NJDOT TE - Washington Avenue Streetscape, Phase IV	2010	\$475,000
	Woodbury, NJ	NJDOT TE - Pedestrian Safety and Wayfinding Signage Project	2009	\$194,000
	Woodbury, NJ	NJDOT TE - Pedestrian Path to connect Neighborhoods, Retail and Recreation Areas	2013	\$310,000
	Total:			\$15,597,270
Neighborhood Stabilization Program - NJDCA				
	Buena Vista Twp., NJ Cumberland County Empowerment Zone, NJ	Acquisition and rehabilitation of foreclosed properties	2009	\$826,908
	Gloucester County, NJ	Acquisition and rehabilitation of foreclosed properties	2009	\$2,500,000
	Perth Amboy, NJ	Acquisition and rehabilitation of foreclosed properties	2009	\$2,500,000
	Woodbine, NJ	Acquisition and rehabilitation of foreclosed properties	2009	\$1,700,000
	Total:			\$689,657
Community Forestry Program--NJDEP				
	Avalon, NJ	NJDEP Green Communities Challenge Grant - Community Forestry Management Plan	2008	\$3,000
	Avalon, NJ	NJDEP Community Stewardship Incentive Program--Tree Planting for 8th St., 29th St. and the Boardwalk	2002	\$7,500
	Gloucester City, NJ	NJDEP Community Stewardship Incentive Program: Tree Planting	2000	\$8,000
	Woodbine, NJ	NJBPU Cool Cities - Tree Planting Grant - Washington Avenue	2006	\$25,000
	Woodbine, NJ	NJBPU Cool Cities - Tree Planting Grant - Borough-wide	2007	\$25,000
	Woodbine, NJ	NJDEP Community Stewardship Incentive Program--Hazard Identification & Arbor Day 2002 Celebration	2002	\$9,000
	Woodbine, NJ	NJDEP Community Stewardship Incentive Program - funds to Implement the Community Forestry Management Plan	2004	\$6,000
	Woodbine, NJ	NJDEP Community Stewardship Program	2007	\$25,000
	Total:			\$108,500
Public Archives & Records Infrastructure Support (PARIS)-- NJ Division of Archives & Records Management				
	Cumberland County, NJ	Preservation, storage and best practices management of historical and permanent records - PARIS	2005	\$1,018,568
	Cumberland County, NJ	Preservation, storage and best practices management of historical and permanent records - PARIS	2007	\$693,100

Program	Client	Project	Year	Amount
	Cumberland County, NJ	Staffing	2008	\$101,000
	Ocean County, NJ	Preservation, storage and best practices management of historical and permanent records - PARIS	2005	\$1,399,800
	Ocean County, NJ	Preservation, storage and best practices management of historical and permanent records - PARIS	2006	\$974,700
	Ocean County, NJ	Preservation, storage and best practices management of historical and permanent records - PARIS	2007	\$733,400
	Ocean County, NJ	Staffing	2008	\$75,800
	Ocean County, NJ	Staffing and a Shared Records Management Program	2009	\$410,931
	Salem County, NJ	Preservation, storage and best practices management of historical and permanent records - PARIS	2005	\$1,044,191
	Salem County, NJ	Preservation, storage and best practices management of historical and permanent records - PARIS	2006	\$1,055,290
	Salem County, NJ	Preservation, storage and best practices management of historical and permanent records - PARIS	2007	\$891,070
	Salem County, NJ	Staffing	2008	\$91,300
	Woodbury, NJ	Year 1 Municipal Needs Assessment & Strategic Plan for the management of historical and permanent records - PARIS	2006	\$19,750
	Woodbury, NJ	Inventory Continuation/Records Reorganization	2007	\$50,000
	Total:			\$8,558,900
Regional Contribution Agreements--NJ Council on Affordable Housing				
	Bridgeton, NJ	RCA for Bridgton and Galloway Township for 61 Units. Funding to be used for a Scattered Site Housing Rehabilitation Loan Program	2005	\$2,135,000
	Glassboro, NJ	RCA for Glassboro and Medford for 117 Units. Funding to be used for a Scattered Site Housing Rehabilitation Loan Program	2005	\$2,925,000
	Gloucester City, NJ	RCA for Gloucester City and Washington and Evesham Townships for 79 Units Funding to be used for a Scattered Site Housing Rehabilitation Loan Program	2001	\$1,580,000
	Gloucester City, NJ	RCA for Gloucester City and East Greenwich Township for 50 Units. Funding to be used for a Scattered Site Housing Rehabilitation Loan Program	2003	\$1,250,000
	Paulsboro, NJ	RCA for Paulsboro and the Townships of Woolwich and East Greenwich for 56 Units. Funding to be used for a Scattered Site Housing Rehabilitation Loan Program	2004	\$1,265,000
	Woodbury, NJ	RCA for Woodbury and Harrison Township for 22 Units. Funding to be used for a Scattered Site Housing Rehabilitation Loan Program	2004	\$550,000
	Woodlynne, NJ	RCA for Woodlynne and Gibbsboro Township for 56 Units. Funding to be used to implement a Scattered Site Housing Rehabilitation Program	2004	\$1,400,000
	Total:			\$11,105,000
Small Cities Programs - NJDCA				
	Burlington City, NJ	SC Public Facilities - Street Infrastructure / Improvements - Lawrence Street	2011	\$492,534
	Burlington City, NJ	SC Innovative Development Program (IDF) - Renovations/Improvements to Sisterhood Community Development Center	2012	\$400,000
	Burlington City, NJ	SC Housing Rehabilitation - up to 5 owner-occupied homes	2012	\$100,000
	Cape May County, NJ	SC Innovative Development Program (IDF) - Purchase of customized equipment for specialized job training program for disabled persons	2013	\$285,000
	Carneys Point-Penns Grove-Oldmans Twp., NJ	SC Housing Rehabilitation - Multi-Municipal	2001	\$350,000
	Carneys Point-Penns Grove-Oldmans Twp., NJ	SC Housing Rehabilitation - Multi-Municipal	2003	\$300,000
	Carneys Point-Penns Grove-Oldmans Twp., NJ	SC Housing Rehabilitation - Multi-Municipal	2006	\$200,000

Program	Client	Project	Year	Amount
	Carneys Point-Penns Grove-Oldmans Twp., NJ	SC Housing Rehabilitation - Multi-Municipal - 20 homes	2009	\$350,000
	Cumberland Co., NJ	SC Public Facilities - ADA Improvements to County Library Bldg	2004	\$400,000
	Cumberland Co., NJ	SC Public Facilities - Repair a Water Well for the Cumberland Manor Nursing Home and Construction of a Water Treatment Facility	2007	\$301,098
	Cumberland Co., NJ	Windows	2010	\$500,000
	Cumberland Co., NJ	SC Public Facilities - ADA Improvements/Upgrades to County Facilities	2013	\$400,000
	Dennis Township, NJ	SC Public Facilities - ADA Improvements at Chestnut Street Park	2007	\$136,690
	Egg Harbor City, NJ	SC Public Facilities - Purchase of New Fire Truck - Public Facilities	2004	\$300,000
	Egg Harbor City, NJ	SC Public Facilities - Walkway / Sidewalk Improvements to Egg Harbor Community School	2011	\$500,000
	Gloucester City, NJ	SC Public Facilities - Street/Infrastructure Improvements	2000	\$400,000
	Gloucester City, NJ	SC Public Facilities - Burlington Street Reconstruction	2001	\$400,000
	Gloucester City, NJ	SC Innovative Development Program (IDF) - Carpenters Square Senior Housing	2001	\$500,000
	Gloucester City, NJ	SC Public Facilities - Mercer St. Right-of-Way Improvements	2002	\$400,000
	Gloucester City, NJ	SC Housing Rehabilitation (Homeowner)	2002	\$200,000
	Gloucester City, NJ	SC Public Facilities - Ridgeway St.: Water, Sewer, & Sidewalks	2003	\$400,000
	Gloucester City, NJ	SC Innovative Development Program (IDF) - W. Market St. Redevelopment Plan	2003	\$402,300
	Gloucester City, NJ	SC Housing Rehabilitation	2004	\$200,000
	Gloucester City, NJ	SC Public Facilities - Essex Street Streetscape Improvements	2004	\$300,000
	Gloucester City, NJ	SC Public Facilities - Construction of a Senior Center	2005	\$400,000
	Gloucester City, NJ	SC Housing Rehabilitation	2005	\$200,000
	Gloucester City, NJ	SC Public Facilities - Reconstruction of Roadway and Associated Water and Sewer Infrastructure along Essex Street	2007	\$400,000
	Gloucester City, NJ	SC Public Facilities - Street and Infrastructure Improvements on Orange Street	2009	\$427,000
	Gloucester City, NJ	SC Public Facilities - Infrastructure Improvements on Monmouth Street	2011	\$500,000
	Gloucester City, NJ	SC Public Facilities - Rehabilitation to King Street pumping station	2012	\$400,000
	Gloucester City, NJ	SC Public Facilities - Water & Sewer Replacement Project on Hudson Street FY2015	2014	\$400,000
	Hammonton, NJ	SC Public Facilities - Expand and Convert existing Recreation Building into a Senior Citizens Center	2007	\$400,000
	Hammonton, NJ	SC Housing Rehabilitation	2007	\$200,000
	Middle Twp., NJ	SC Public Facilities - King Community Center Addition	2002	\$400,000
	North Wildwood, NJ	SC Public Facilities - Renovation of Senior/Community Center	2001	\$400,000
	North Wildwood, NJ	SC Public Facilities - ADA Curb Cuts	2004	\$100,000
	North Wildwood, NJ	SC Public Facilities - ADA Curb Cuts and Boardwalk Handicapped Ramps	2005	\$356,000
	North Wildwood, NJ	SC Public Facilities - ADA Compliant Access Ramps to the Seawall and Construction of 5 New Access Ramps	2007	\$400,000
	North Wildwood, NJ	SC Public Facilities - ADA Improvements to enable beachfront access at various locations - FY2012	2012	\$400,000
	North Wildwood, NJ	SC Public Facilities - ADA Improvements to enable beachfront access at various locations FY2013	2012	\$400,000
	North Wildwood, NJ	SC Public Facilities - ADA Improvements at JFK & beachfront access at various locations FY2015	2014	\$400,000
	North Wildwood-Wildwood-Wildwood Crest, NJ	SC Housing Rehabilitation (Homeowner)	2002	\$200,000

Program	Client	Project	Year	Amount
	North Wildwood-Wildwood-Wildwood Crest-West Wildwood, NJ	SC Housing Rehabilitation-Multi-Municipal	2000	\$370,000
	North Wildwood-Wildwood-Woodbine, NJ	SC Housing Rehabilitation-Multi-Municipal	2004	\$200,000
	North Wildwood-Wildwood-Wildwood Crest, NJ	SC Housing Rehabilitation FY2013	2012	\$300,000
	Penns Grove, NJ	SC Public Facilities - Storm Drainage/Street Improvements for Straughns Lane Pump Facility	2011	\$500,000
	Penns Grove, NJ	SC Public Facilities - Storm Drainage Improvements FY2014	2013	\$309,000
	Penns Grove, NJ	SC Public Facilities - Storm Stormwater Management Improvements on Mill Street FY2015	2014	\$394,997
	Salem City, NJ	SC Public Facilities - Street/Infrastructure Improvements	2000	\$344,936
	Salem City, NJ	SC Housing Rehabilitation	2000	\$200,000
	Salem City, NJ	SC Public Facilities - Carpenter Street Reconstruction	2001	\$385,805
	Salem City, NJ	SC Public Facilities - Thompson St & Long Lane Reconstruction	2003	\$400,000
	Salem City, NJ	SC Innovative Development Program (IDF) - Finlaw Building Emergency Funding	2003	\$90,000
	Salem City, NJ	SC Innovative Development Program (IDF) - Finlaw Building	2003	\$140,000
	Salem City, NJ	SC Housing Rehabilitation	2004	\$200,000
	Salem City, NJ	SC Public Facilities - Extension of Hires Avenue from Chestnut to New Market	2005	\$400,000
	Salem City, NJ	SC Housing Rehabilitation	2006	\$200,000
	Salem City, NJ	SC Public Facilities - Hires Avenue II	2006	\$400,000
	Salem City, NJ	SC Public Facilities - Redevelop Existing Community Baseball Field and construct a New Baseball Diamond on Adjacent Parcel of Land	2007	\$313,000
	Salem City, NJ	SC Housing Rehabilitation - up to 10 owner-occupied homes	2012	\$200,000
	Salem County, NJ	SC Innovative Development Program (IDF) - Construction of a New Sanitary Sewer System at the Ranch Hope Facility in Alloway Township	2010	\$500,000
	Salem County	SC Public Facilities - Handicap Accessibility Improvements to Five Star Building	2011	\$366,030
	West Cape May, NJ	SC Innovative Development Program (IDF) - Construction of a 7-Unit Group Home Facility Incl.Supportive Services for the Developmentally Disabled and Persons w/ Special Needs	2010	\$210,165
	West Cape May, NJ	SC Housing Rehabilitation - up to 10 owner-occupied homes	2012	\$200,000
	West Cape May, NJ	SC Housing Rehabilitation - up to 5 owner-occupied homes FY2015	2014	\$125,000
	Wildwood, NJ	SC Public Facilities - ADA Compliant (Elevator) Improvements to City Hall	2000	\$291,206
	Wildwood, NJ	SC Innovative Development Program (IDF) - Rio Grande Avenue, Phase I Streetscape Reconstruction	2001	\$363,000
	Wildwood, NJ	SC Public Facilities - New Community Center at Maxwell Field	2002	\$400,000
	Wildwood, NJ	SC Innovative Development Program (IDF) - Pacific Avenue--Streetscape Improvements	2002	\$450,000
	Wildwood, NJ	SC Public Facilities - Removal of Architectural Barriers to Accessibility	2003	\$200,000
	Wildwood, NJ	SC Public Facilities - ADA Curb Cuts	2004	\$100,000
	Wildwood, NJ	SC Public Facilities - Pacific Avenue Streetscape Improvements Phase III	2006	\$400,000
	Wildwood, NJ	SC Public Facilities - Pacific Avenue Streetscape Improvements (Phase IV)	2009	\$475,000
	Wildwood, NJ	SC Public Facilities - Constuction Improvements to Fire Station to Assist w/Training Fire Fighting Personnel, Accommodate Female Fire Fighters and Upgrade Emergency Management Facilities	2010	\$500,000
	Wildwood, NJ	SC Public Facilities - Handicap Ramp at Cedar Avenue	2011	\$500,000
	Wildwood, NJ	SC Public Facilities - Handicap Ramp at Cresse Avenue	2012	\$400,000
	Wildwood, NJ	SC Public Facilities - ADA Improvements to Boardwalk Public Restrooms FY2014	2013	\$400,000

Program	Client	Project	Year	Amount
	Wildwood, NJ	SC Public Facilities - Pedestrian Improvements to Boardward at Cressee Avenue FY2015	2014	\$400,000
	Woodbine, NJ	SC Public Facilities - Street and Water System Improvements	2000	\$408,300
	Woodbine, NJ	SC Public Facilities - Street Reconstruction of Jefferson and Adams Avenues	2000	\$270,000
	Woodbine, NJ	SC Public Facilities - Street Reconstruction in the Northside Neighborhood	2001	\$400,000
	Woodbine, NJ	SC Innovative Development Program (IDF) - Community Center	2001	\$53,000
	Woodbine, NJ	SC Public Facilities - Street and Water System Improvements	2001	\$408,300
	Woodbine, NJ	SC Public Facilities - Fire Station Renovation	2002	\$400,000
	Woodbine, NJ	SC Recreation Center as part of Community School Initiative	2003	\$400,000
	Woodbine, NJ	SC Public Facilities - Library Tech Center as part of a Community School Initiative	2004	\$400,000
	Woodbine, NJ	SC Public Facilities - New Fire Truck	2005	\$299,250
	Woodbine, NJ	SC Public Facilities - Recreation Center and Community Center Parking Facilities	2006	\$400,000
	Woodbine, NJ	SC Housing Rehabilitation	2006	\$200,000
	Woodbine, NJ	SC Innovative Development (IDF) - Excursion Rail Service Expansion	2007	\$433,500
	Woodbine, NJ	SC Public Facilities - New Municipal, Pump and Recreation Improvements at all Borough Recreation Facilities	2009	\$500,000
	Woodbine, NJ	SC Public Facilities - Reconstruction of Roof, HVAC System, & Electrical Distribution and Facilitate Use of Alternative Energy Sources for Woodbine Elementary School	2010	\$489,402
	Woodbine, NJ	SC Housing Rehabilitation - Approx. 10 Units Low and Moderate Income Owner Occupied Homes	2010	\$200,000
	Woodbine, NJ	SC Public Facilities - Senior Center and Water Treatment Clarification System Upgrade	2011	\$380,000
	Woodbine, NJ	SC Public Facilities - Storm Drainage Improvements to Mitigate Flooding in Woodbine	2012	\$400,000
	Woodbine, NJ	SC Public Facilities - Renovations to Woodbine MUA Water Tower FY2014	2013	\$400,000
	Woodbine, NJ	SC Public Facilities - Renovations to Woodbine Fire Station FY2015	2014	\$400,000
	Woodbine-Dennis Twp., NJ	SC Housing Rehabilitation-Multi-Municipal	2000	\$350,000
	Woodbine-Dennis Twp., NJ	SC Innovative Development Program (IDF) - Phase I: Ft. Dix/Multi-Use Redevelopment Strategy	2003	\$540,818
	Wrightstown, NJ	SC Public Facilities - Construction of New Fire Station	2005	\$400,000
	Wrightstown, NJ	SC Public Facilities - Streetscape Improvements to Ft Dix Street	2009	\$500,000
	Total:			\$34,861,331
Brownfields Redevelopment--USEPA and NJDEP				
	Pennsauken, NJ	USEPA Demonstration Pilot Project	2000	\$200,000
	Vineland, NJ	NJDEP Hazardous Discharge Site Remediation Fund	2006	\$86,389
	Total:			\$286,389
US Dept of Housing & Urban Development-- (HUD) Metropolitan Cities and Urban Counties				
	Bethlehem, PA	FY 2006 Annual Action Plan CDBG \$2,026,508 HOME \$632,400	2006	\$2,658,908
	Bethlehem, PA	FY 2007 Annual Action Plan CDBG \$1,714,737 HOME \$608,420	2007	\$2,323,157
	Bethlehem, PA	FY 2008 Annual Action Plan CDBG \$1,655,321 HOME \$544,681	2008	\$2,200,002
	Bethlehem, PA	FY 2009 Annual Action Plan CDBG \$1,685,377 HOME \$606,560	2009	\$2,291,937
	Bethlehem, PA	FY 2010 5-Yr Consolidated Plan & Annual Action Plan CDBG \$1,834,198 HOME \$604,468	2010	\$2,438,666
	Bethlehem, PA	FY 2011 Annual Action Plan CDBG \$1,526,379 HOME \$535,760	2011	\$2,062,139
	Bethlehem, PA	FY 2012 Annual Action Plan CDBG \$1,196,074 HOME \$286,695	2012	\$1,482,769
	Bethlehem, PA	FY 2013 Annual Action Plan CDBG \$1,200,000 HOME \$300,000	2013	\$1,500,000
	Bethlehem, PA	FY 2014 Annual Action Plan CDBG \$1,200,000 HOME \$300,000	2014	\$1,500,000
	Bridgeton, NJ	HUD CDBG Consolidated Plan and FY2005 Annual Action Plan	2005	\$490,071

Program	Client	Project	Year	Amount
	Bridgeton, NJ	FY 2007 Annual Action Plan CDBG	2007	\$426,098
	Bridgeton, NJ	FY 2008 Annual Action Plan CDBG	2008	\$405,797
	Camden, NJ	HUD CDBG - \$3,029,415; HOME \$1,207,505; HOWPA \$713,814; ESG \$123,144	2010	\$5,073,878
	Camden County, NJ	FY 2008 Annual Action Plan CDBG \$2,547,304; HOME 1,198,594	2008	\$2,745,898
	Gloucester County, NJ	FY2006 HOME/CDBG Annual Action Plan	2006	\$2,388,405
	Gloucester County, NJ	HUD CDBG Consolidated Plan and FY2005 Annual Action Plan	2005	\$2,435,122
	Gloucester County, NJ	FY2007 HOME/CDBG Annual Action Plan CDBG \$1,451,236 HOME \$737,814	2007	\$2,189,050
	Gloucester County, NJ	FY2008 HOME/CDBG Annual Action Plan CDBG \$1,400,771 HOME \$714,107	2008	\$2,114,878
	Gloucester County, NJ	FY2009 HOME/CDBG Annual Action Plan CDBG \$1,417,649 HOME \$795,143	2009	\$2,212,792
	Gloucester County, NJ	FY2010 HOME/CDBG Annual Action Plan CDBG \$1,533,157 HOME \$790,198	2010	\$2,323,355
	Gloucester County, NJ	FY2011 HOME/CDBG Annual Action Plan CDBG \$1,280,130 HOME \$698,554	2011	\$1,978,684
	Gloucester County, NJ	FY2012 HOME/CDBG Annual Action Plan CDBG \$1,074,761 HOME \$469,460	2012	\$1,544,221
	Gloucester County, NJ	FY2013 HOME/CDBG Annual Action Plan CDBG \$1,094,145 HOME \$455,741	2013	\$1,549,886
	Hudson County	HOME funding for Hoboken YMCA	2007	\$600,000
	Lower Merion Twp. PA	FY 2005 5-Yr Consolidated Plan and Annual Action Plan CDBG	2005	\$1,334,844
	Lower Merion Twp. PA	FY 2006 Annual Action Plan CDBG	2006	\$1,208,289
	Lower Merion Twp. PA	FY 2007 Annual Action Plan CDBG	2007	\$1,212,227
	Lower Merion Twp. PA	FY 2008 Annual Action Plan CDBG	2008	\$1,174,148
	Lower Merion Twp. PA	FY 2009 Annual Action Plan CDBG	2009	\$1,198,350
	Lower Merion Twp. PA	FY 2010 5-Year Consolidated Plan and Annual Action Plan CDBG	2010	\$1,307,011
	Lower Merion Twp. PA	FY 2011 Annual Action Plan CDBG	2011	\$1,093,054
	Lower Merion Twp. PA	FY 2012 Annual Action Plan CDBG	2012	\$904,943
	Lower Merion Twp. PA	FY 2013 Annual Action Plan CDBG	2013	\$937,431
	Millville, NJ	HUD CDBG Consolidated Plan and FY2005 Annual Action Plan	2005	\$334,083
	Millville, NJ	FY 2006 Annual Action Plan CDBG	2006	\$334,083
	Millville, NJ	FY 2007 Annual Action Plan CDBG	2007	\$299,841
	Millville, NJ	FY 2008 Annual Action Plan CDBG	2008	\$289,409
	Millville, NJ	FY 2009 Annual Action Plan CDBG	2009	\$292,896
	Millville, NJ	FY 2010 - 5-Year Consolidated Plan and Annual Action Plan CDBG	2010	\$316,751
	Millville, NJ	FY 2011 Annual Action Plan CDBG	2011	\$246,469
	Millville, NJ	FY 2012 Annual Action Plan CDBG	2012	\$254,083
	Millville, NJ	FY 2013 Annual Action Plan CDBG	2013	\$241,125
	Montgomery County, PA	FY 2013 Annual Action Plan CDBG, HOME, ESG	2013	\$4,172,782
	Northampton County, PA	FY 2007 Annual Action Plan CDBG	2007	\$1,840,253
	Vineland, NJ	FY 2000 Consolidated Plan and Annual Action Plan	2000	\$649,000
	Vineland, NJ	FY 2001 Annual Action Plan CDBG	2001	\$670,000
	Vineland, NJ	FY 2002 Annual Action Plan CDBG	2002	\$655,000
	Vineland, NJ	FY 2003 Annual Action Plan CDBG	2003	\$687,000
	Vineland, NJ	FY 2004 Annual Action Plan CDBG	2004	\$666,000
	Vineland, NJ	FY 2005 Consolidated Plan and Annual Action Plan CDBG	2005	\$631,523
	Vineland, NJ	FY 2006 Annual Action Plan CDBG	2006	\$568,807
	Vineland, NJ	FY 2007 Annual Action Plan CDBG	2007	\$566,590
	Vineland, NJ	FY 2008 Annual Action Plan CDBG	2008	\$545,367

Program	Client	Project	Year	Amount
	Vineland, NJ	FY 2009 Annual Action Plan CDBG	2009	\$551,314
	Vineland, NJ	FY 2010 - 5-Year Consolidated Plan and Annual Action Plan CDGB	2010	\$595,862
	Vineland, NJ	FY 2011 Annual Action Plan CDBG	2011	\$497,044
	Vineland, NJ	FY 2012 Annual Action Plan CDBG	2012	\$390,997
	Vineland, NJ	FY 2013 Annual Action Plan CDBG	2013	\$350,000
	Vineland-Millville-Bridgeton-Fairfield Twp. (NJ) HOME Consortium	HUD HOME Consolidated Plan and FY2000 Annual Action Plan	2000	\$730,000
	Vineland-Millville-Bridgeton-Fairfield Twp. (NJ) HOME Consortium	HUD HOME FY2001 Annual Action Plan	2001	\$813,000
	Vineland-Millville-Bridgeton-Fairfield Twp. (NJ) HOME Consortium	HUD HOME FY2002 Annual Action Plan	2002	\$812,000
	Vineland-Millville-Bridgeton-Fairfield Twp. (NJ) HOME Consortium	HUD HOME FY2003 Annual Action Plan	2003	\$827,135
	Vineland-Millville-Bridgeton-Fairfield Twp. (NJ) HOME Consortium	HUD HOME FY2004 Annual Action Plan	2004	\$822,281
	Vineland-Millville-Bridgeton-Fairfield Twp. (NJ) HOME Consortium	HUD HOME Consolidated Plan and FY2005 Annual Action Plan	2005	\$789,920
	Vineland-Millville-Bridgeton-Fairfield Twp. (NJ) HOME Consortium	HUD HOME FY2006 Annual Action Plan	2006	\$743,110
	Vineland-Millville-Bridgeton-Fairfield Twp. (NJ) HOME Consortium	HUD HOME FY2007 Annual Action Plan	2007	\$737,006
	Vineland-Millville-Bridgeton-Fairfield Twp. (NJ) HOME Consortium	HUD HOME FY2008 Annual Action Plan	2008	\$714,216
	Vineland-Millville-Bridgeton-Fairfield Twp. (NJ) HOME Consortium	HUD HOME FY2009 Annual Action Plan	2009	\$795,321
	Vineland-Millville-Bridgeton-Fairfield Twp. (NJ) HOME Consortium	HUD HOME Consolidated Plan and FY2010 Annual Action Plan	2010	\$790,785
	Vineland-Millville-Bridgeton-Fairfield Twp. (NJ) HOME Consortium	HUD HOME FY 2011 Annual Action Plan	2011	\$690,963
	Vineland-Millville-Bridgeton-Fairfield Twp. (NJ) HOME Consortium	HUD HOME FY 2012 Annual Action Plan	2012	\$438,529

Program	Client	Project	Year	Amount
	Vineland-Millville-Bridgeton-Fairfield Twp. (NJ) HOME Consortium	HUD HOME FY 2013 Annual Action Plan	2013	\$450,000
Total:				\$84,106,555
Wells Fargo (formerly Wachovia) Regional Foundation				
	AHOME (Affordable Homes of Millville, Ecumenical)	Neighborhood Planning Grant	2008	\$90,000
	AHOME (Affordable Homes of Millville, Ecumenical)	Neighborhood Planning Grant for Implementation	2010	\$300,000
	Bridgeton, NJ	Neighborhood Planning Grant for Implementation of the East Gateway Neighborhood Strategic Plan	2006	\$750,000
	Hands Community Development Corporation, South Orange, NJ	Neighborhood Planning Grant for Implementation of the HANDS Art District Strategic Plan for the Orange Valley	2006	\$710,000
	Impact Community Development Corporation (Phila., PA)	Neighborhood Planning Grant for Implementation of the Kensington - Allegheny Neighborhood Strategic Plan	2007	\$750,000
	Norris Square Community Development Corporation (Phila., PA)	Neighborhood Planning Grant for Preparation of the Norris Square Neighborhood Strategic Plan	2007	\$85,000
	Jewish Renaissance Foundation (Perth Amboy, NJ)	Implementation Grant	2008	\$750,000
	Morrisville, Bucks Co., PA	Implementation Grant - First Ward Strategic Plan	2010	\$500,000
	Urban League of Essex County	Implementaton Grant-Round II (Official announcement 2012)	2011	\$700,000
Total:				\$4,635,000
US-DOT - Transportation Investment Generating Economic Recovery Grant (TIGER)				
	South Jersey Port Corp, Conrail and Salem County	TIGER III grant funding for a Rail/Port a rail/port initiative .	2012	\$18,500,000
Total:				\$18,500,000
Other Grants and Loan Funding				
TCDI Program-Delaware Valley Regional Planning Commission		Route 30 Corridor Market Feasibility Study	2003	\$56,000
NJDCA Balanced Housing	Mercy Housing, Vineland, NJ	Demolition and New Construction	2009	\$1,509,469
NJDCA Smart Future Planning Grant	Barrington, NJ	To conduct an area of need study to determine opportunities for environmentally friendly light commercial uses in the Township	2006	\$50,000
Cumberland County Improvement Authority	Bridgeton High School Foundation	Community Environmental Enhancement Grant Program: Purchase of recycled plastic lumber to be used to replace the bleachers at the Jim Hurley Stadium in Bridgeton.	2009	\$25,000
NJDCA SHARE	Estell Manor, Folsom, Weymouth, NJ	Consolidated Court Feasibility Study	2007	\$30,000
NJDCA Smart Future Planning Grant	Buena Vista Twp., NJ	Planning Grant	2006	\$55,000
NJ Economic Development Authority (loan)	Burlington City, NJ	Feasibility Study	2012	\$50,000

Program	Client	Project	Year	Amount
Regional Efficiency Development Initiative--NJDCA	Englewood, NJ	Housing Authority Consolidation Feasibility Study	2000	\$40,000
JAG Allocation	Cape May County, NJ	Law Enforcement/Public Safety	2009	\$181,435
Robert Wood Johnson Foundation	Cumberland-Cape-Atlantic YMCA	New Jersey Partnership for Healthy Kids - Childhood Obesity Campaign	2011	\$200,000
Local Initiatives Support Corporation	Cape May County, NJ	Creation of Permanent Economic Development Coordinator Position	2002	\$50,000
NJDCA SHARE	Cumberland County, NJ	Shared Services Coordinator - three year award	2008	\$300,000
Division of Mental Health Services - NJDHS	Cumberland County Guidance Center	Jail ReEntry Services	2007	\$225,000
Division of Mental Health Services - NJDHS	Cumberland County Guidance Center	Jail Diversion Grant	2010	\$247,000
Pascale Sykes Foundation	Cumberland County Improvement Authority	Economic Development/Tourism Marketing Plan for all of Cumberland County	2015	\$50,000
NJ Division of Highway Traffic Safety	Cumberland County Sheriff's Department	Alcohol and Impaired Driver Enforcement Program Grant	2011	\$45,800
NJ Division of Highway Traffic Safety	Cumberland County Sheriff's Department	Comprehensive Community Traffic Safety Grant	2011	\$55,690
Local Domestic Preparedness Program--NJ Dept of Law & Public Safety	Cumberland County Empowerment Zone Corporation (NJ)	Local Domestic Preparedness Equipment: (Fire: 32,950/EMS: 15,400)	2002	\$48,350
Community Development Financial Institutions Fund (CDFI)	Cumberland Empowerment Zone Corporation	Technical Assistance	2013	\$69,995
US Department of Justice - COPS Hiring Recovery Program	Frenchtown, NJ	Salary and benefits for one police officer for three years	2009	\$204,618
NJ Department of Community Affairs	Garden State Episcopal Economic Development Corp.	Neighborhood Revitalization Tax Credit - Plan Approval	2013	
NJ Economic Development Authority (loan)	Greater Wildwood Tourism Improvement Development Authority (GWTIDA)	Pre-development funds for host hotel	2014	\$50,000
State or Federal Economic Incentive Zone Designation	Gloucester City, NJ	Urban Enterprise Zone Program - Zone Assistance Fund	2004	\$1,100,000
TCDI Program-Delaware Valley Regional Planning Commission	Gloucester City, NJ	Streetscape	2004	\$75,000
William G. and Helen C. Hoffman Foundation	Helen Diller Home for the Blind	To replace deteriorated capital items within the Home	2006	\$25,000
William G. and Helen C. Hoffman Foundation	Helen Diller Home for the Blind	Replacement of windows throughout the Home	2009	\$10,000
William G. and Helen C. Hoffman Foundation	Helen Diller Home for the Blind	Structural improvements and facility upgrades to the Home	2011	\$10,000
William G. and Helen C. Hoffman Foundation	Helen Diller Home for the Blind	Insulation upgrades and improvements to the Home	2013	\$15,000

Program	Client	Project	Year	Amount
William G. and Helen C. Hoffman Foundation	Helen Diller Home for the Blind	Insulation upgrades and improvements to the Home	2014	\$23,000
Lydia Collins DeForest Charitable Trust	Helen Diller Home for the Blind	Funding for general operations of the Home	2013	\$10,000
Lydia Collins DeForest Charitable Trust	Helen Diller Home for the Blind	Funding for general operations of the Home	2015	\$10,000
William G. and Helen C. Hoffman Foundation	Helen Diller Home for the Blind	Upgrades and improvements to the Home	2015	\$10,500
NJ Housing and Mortgage Finance Agency	Hoboken-North Hudson YMCA	Renovation and expansion of building and services (LIHTC)	2007	\$9,000,000
NJ Department of Community Affairs	Hoboken-North Hudson YMCA	Renovation and expansion of building and services	2007	\$3,770,000
NJ Housing and Mortgage Finance Agency	Hoboken-North Hudson YMCA	Renovation and expansion of building and services (LIHTC)	2010	\$2,500,000
NJ Department of Community Affairs	Hoboken-North Hudson YMCA	Renovation and expansion of building and services	2010	\$200,000
NJ Economic Development Authority (loan)	Hoboken-North Hudson YMCA	Capitalization of a Revolving Loan Fund for Economic Development	2006	\$500,000
Montgomery County, PA Redevelopment Funding	Lower Pottsgrove, PA	Redevelopment Plan	2008	\$220,000
US Dept of Justice	Middle Twp., NJ	COPS More 2001--Mobile Computing System	2001	\$231,000
NJ Department of Community Affairs	Millville, NJ	Neighborhood Revitalization Tax Credit - Plan Approval	2013	
US Dept of Housing & Urban Development	Millville, NJ	HUD Economic Development Initiative Special Project--Redevelopment of Brownfields Site	2002	\$300,000
NJ Economic Development Authority (grant funding)	(MURC) Millville Urban Redevelopment Corp.	Pre-development funds for the Arts & Business Innovation Center project	2012	\$50,000
PA Department of Community and Economic Development	Nanticoke, PA	2009 HOME Program Funding - rehabilitation of 30 - 35 owner occupied homes	2010	\$500,000
Target Foundation	The New Jersey Education Foundation	To purchase books and backpacks for the Mayor's Book Club Initiative	2010	\$2,000
US Dept of Housing & Urban Development	Paulsboro, NJ	Economic Development Initiative Special Project-Redevelopment of Brownfields Site	2003	\$268,000
TCDI Program--Delaware Valley Regional Planning Commission Shelter Support Program	Paulsboro, NJ	Brownfield Feasibility and Conceptual/Design Plan	2003	\$70,000
NJDCA	Pennsauken, NJ	Shelter Support Program	2004	\$285,000
Camden County Community Development Block Grant Program	Respond, Inc.	Thompson Street Childcare Center	2008	\$75,000
Center for Hispanic Policy	Puerto Rican Association for Human Development (PRAHD)	Research and Development Grant	2011	\$20,000
NJDCA SHARE	Salem County	Feasibility Study for Sharing Municipal Court Services	2008	\$27,370
NJ Department of Law and Public Safety	Salem, NJ	Neighborhood Crime Prevention and Intervention (hiring of special officers and youth counselors)	2009	\$135,700

Program	Client	Project	Year	Amount
US Department of Justice - COPS Hiring Recovery Program	Salem, NJ	Salary and benefits for one police officer for three years	2009	\$240,419
Federal Congressional Appropriations	Tikkun Rescue Mission	FY2006 Federal Transportation Appropriations from Rep. Allyson Schwartz for streetscape and business improvements in the Village of West Point	2005	\$300,000
NJ Department of Community Affairs	Tri-County Community Action Agency	Neighborhood Revitalization Tax Credit	2007	\$50,000
PennWorks Program	Upper Gwynedd Twp., PA	Sewer plant expansion and upgrades (part grant & part loan)	2006	\$6,675,280
Montgomery County, PA CDBG Program	Upper Gwynedd Twp., PA	Phase I ADA improvements at the Nor-Gwyn Baseball Complex.	2008	\$126,000
Montgomery County, PA CDBG Program	Upper Gwynedd Twp., PA	Phase II ADA improvements at the Nor-Gwyn Baseball Complex.	2009	\$41,200
Montgomery County, PA CDBG Program	Upper Gwynedd Twp., PA	ADA improvements at the Community Center.	2012	\$60,000
Appropriations	Upper Gwynedd Twp., PA	West Point Village Streetscape Improvements	2008	\$350,000
NJ Department of Community Affairs	Urban League of Essex County	Neighborhood Revitalization Tax Credit - Plan Approval (2013); Funding Awarded 2014	2014	\$500,000
Boscov's Foundation/ Revitalization Tax Credit Program	Vineland Economic Development Authority (Vineland, NJ)	Grant for the Construction of a Community Pool as part of the Vineland Community Demonstration School project	2005	\$1,000,000
Market Oriented Neighborhood Investment--NJ Housing Mortgage Finance Agency	Vineland Housing Authority (Vineland, NJ)	Rehabilitation of 17 Owner Occupied Houses (\$625K grant) and Subsidized Construction Loan for the Development of Affordable Single Family Housing (\$1,727,958 loan); additional \$147K grant approved in 2005	2004	\$2,499,958
State or Federal Economic Incentive Zone Designation	Vineland, NJ	Designation of the Landis Avenue Business District as a NJDCA Main Street	2004	
FY 2010 Labor-Health & Human Services Appropriations Bill	Vineland, NJ	Newcomb Hospital Adaptive Reuse Project - Vineland Community Health and Wellness Center	2009	\$300,000
NJ Dept. of Energy	Vineland, NJ	Energy Efficiency and Conservation Block Grant funds - Partial grant & partial entitlement.	2010	\$568,900
Baseball Tomorrow Fund	Vineland, NJ	Vineland Pigtail League - Lighting, bleachers, scoreboards at Fiocchi Field Complex	2011	\$39,051
Cape May County Arts, History & Culture Fund	Wildwood DooWop Preservation League	Signage Garden at the new DooWop Preservation Museum	2006	\$10,000
US Dept. of Homeland Security - FEMA	Wildwood, NJ	FEMA - Hazard Mitigation Grant Program (HMGP) - Grassy Sound Storm Drainage Reconstruction Project	2012	\$1,400,000
US Dept. of Homeland Security - FEMA	Matawan, NJ	FEMA - Hazard Mitigation Grant Program (HMGP) - Emergency Generators	2014	\$75,000
Miscellaneous	Wildwood, NJ	Downtown Business Improvement Zone Loan Program--Wildwood Boardwalk SID	2000	\$200,000
Casino Reinvestment Development Authority	Wildwood, NJ	Planning Grant - Preparation of a Redevelopment Area Plan & Preliminary Design Concepts for Cedar Avenue	2002	\$50,000
Casino Reinvestment Development Authority	Wildwood, NJ	Planning Grant - Boardwalk Gateway and Signage Improvements at terminus of Rio Grande Avenue	2005	\$300,000
US Dept of Housing & Urban Development	Wildwood, NJ	HUD Neighborhood Initiative--Downtown Econ Development (Streetscape) along Pacific Avenue (Phase II)	2002	\$250,000
US Dept of Housing & Urban Development	Wildwood, NJ	HUD Neighborhood Initiative--Downtown Econ Development (Streetscape) along Pacific Avenue (Phase I)	2001	\$989,000

Program	Client	Project	Year	Amount
State or Federal Economic Incentive Zone Designation	Wildwoods Urban Enterprise Zone (NJ)	Urban Enterprise Zone Designation for Wildwood, North Wildwood, Wildwood Crest, and West Wildwood	2002	
Education Grants--NJ Dept of Education	Woodbine School District (Woodbine, NJ)	Access-Collaboration-Equity-Plus (ACE+): Development of Community Technology Access Centers	2003	\$300,000
NJ Commission on Science & Technology	Woodbine, NJ	Economic & Market Feasibility of Developing a Technology Incubator	2002	\$23,000
NJ Dept of Community Affairs	Woodbine, NJ	Safe Kids Playground Project	2001	\$10,000
NJ Dept of Community Affairs - Office of Smart Growth	Woodbine, NJ	Smart Future Planning Grant for Rural Sustainability Plan	2007	\$50,000
NJ Council for the Humanities	Woodbine, NJ	Smithsonian Food Exhibit	2007	\$2,000
SHaring Available Resources Efficiently (SHARE)--NJDCA	Woodbine, NJ	Feasibility Study for Creation of Joint Facility for Public Agencies	2005	\$20,000
SHaring Available Resources Efficiently (SHARE)--NJDCA	Woodbine, NJ	Creation of School Technology Lab and Library	2005	\$40,000
Special Purpose Grants--NJ Dept of Treasury	Woodbine, NJ	School and Community Library and Tech Center	2005	\$120,000
US Dept of Housing & Urban Development	Woodbine, NJ	Economic Development Initiative--School and Community Recreational, Technology, and Library Facilities	2005	\$248,000
US Forest Service	Woodbine, NJ	Communication Equipment	2006	\$2,300
Miscellaneous	Woodbury, NJ	Homeownership Program	2000	\$200,000
Total:				\$40,026,035
BPU Programs: Energy Efficiency Conservation Grant (EECBG) / BPU Smart Start Grant / Direct Install				
	Cumberland County	Community Center upgrades (Direct Install \$32,412.50; EECBG \$20,000) Round 1	2011	\$52,413
	North Wildwood, NJ	City Hall HVAC System Upgrades	2011	\$72,933
	Salem County, NJ	Administration Bldg upgrades (Direct Install \$20,301; EECBG \$13,534) Round 1	2011	\$33,835
	Salem County, NJ	Fenwick Bldg upgrades (Direct Install \$50,000; EECBG \$48,895) Round 2	2011	\$98,895
	Woodbine, NJ	Fire Dept. upgrades (Direct Install \$29,368; EECBG \$7,342) Round 1	2011	\$36,710
	Woodbine, NJ	State Barracks upgrades (Direct Install \$9,053; EECBG \$2,263) Round 1	2011	\$11,316
	Woodbine, NJ	Borough Hall upgrades (Direct Install \$7,254; EECBG \$1,814) Round 1	2011	\$9,068
	Woodbine School District	Woodbine School Bldg upgrades (Direct Install \$95,408; EECBG \$10,000) Round 2	2011	\$105,405
Total:				\$420,575
Total Funds Awarded				
January 2000 - April 2015		\$327,071,329		